

**Domestic and Foreign Missionary Society**  
**Budgetary Income Statement**  
**Budgetary Summary**  
**Year-to-Date May 2013**

Description	Month			Year-to-Date			Annual Budget / YTD Actual			Explanation of Significant Variances
	Actual	Budget	Fav/(Unfav) Variance	Actual	Budget	Variance	Annual Budget	YTD(Shortfall) /Overage	YTD vs. Annual Budget	
The budget is adopted for 12 months. YTD comparison is a simple 1/2th calculation. Revenue and expenses other than staff compensation do not typically occur in 1/12th increments.										
<b>Income</b>										
<b>Diocesan Commitments</b>	2,270,342	2,062,667	207,675	11,180,048	10,313,333	866,715	24,752,000	(13,571,952)	45.17%	Advance payment from some dioceses; payments from dioceses who did not indicate commitments
<b>Investment Income</b>	46,429	805,803	(759,373)	2,105,210	4,029,013	(1,923,803)	9,669,632	(7,564,422)	21.77%	Dividends are only paid and received quarterly. The budget also includes draws from trusts only qual to actual expenses for the Development Office. See line
<b>Rental Income</b>	154,229	112,500	41,729	644,772	562,500	82,272	1,350,000	(705,228)	47.76%	
<b>Other Income</b>	1,742	-	1,742	8,730	-	8,730	-	8,730	0.00%	
<b>Program and Event Related Fees:</b>										
<b>Administration Total General Income</b>	88,090	18,525	69,565	156,532	92,625	63,907	222,300	(65,768)	70.41%	
<b>Governance Ordination Exam Fees</b>	-	8,333	(8,333)	89,100	41,667	47,433	100,000	(10,900)	89.10%	Exams and fees occur in Q1 each year
<b>Governance Total General Income</b>	3,098	8,333	(5,235)	110,890	41,667	69,223	100,000	10,890	110.89%	
<b>Mission Episcopal Life</b>	11,315	9,583	1,731	38,915	47,917	(9,002)	115,000	(76,085)	33.84%	
<b>Mission General Convention Income</b>	-	-	-	2,750	-	2,750	-	2,750	0.00%	
<b>Mission EMM Non-Government Revenue</b>	67,319	67,500	(181)	331,358	337,500	(6,142)	810,000	(478,642)	40.91%	
<b>Mission Other Income</b>	215,956	20,039	195,916	307,151	100,197	206,954	240,473	66,678	127.73%	
<b>Total Income</b>	<u>2,858,519</u>	<u>3,104,950</u>	<u>(246,431)</u>	<u>14,886,356</u>	<u>15,524,752</u>	<u>(638,396)</u>	<u>37,259,405</u>	<u>(22,373,049)</u>	<u>39.95%</u>	
<b>Expenses</b>										
<b>Mission</b>										
<b>The Five Marks of Mission</b>										
<b>Mark 1: Proclaim the Good News</b>										
<b>Starting New Congregations</b>	-	16,667	16,667	-	83,333	83,333	200,000	200,000	0.00%	
<b>Presiding Bishop's Office</b>	115,882	112,674	(3,208)	573,524	563,371	(10,153)	1,352,091	778,567	42.42%	
<b>Director of Mission's Office</b>	51,253	40,852	(10,401)	243,968	204,261	(39,706)	490,227	246,259	49.77%	
<b>Communications</b>	212,252	241,828	29,577	1,031,017	1,209,142	178,125	2,901,941	1,870,924	35.53%	
<b>Proclaiming the Good News</b>	<u>379,387</u>	<u>412,022</u>	<u>32,635</u>	<u>1,848,509</u>	<u>2,060,108</u>	<u>211,599</u>	<u>4,944,259</u>	<u>3,095,750</u>	<u>37.39%</u>	
<b>Mark 2: Teach baptize and nurture new believers</b>										
<b>Strengthening Province IX for Sustainable Formation and vocation</b>	-	12,500	12,500	1,115	62,500	61,385	150,000	148,885	0.74%	New program in development
<b>House of Bishops Theology Cte</b>	38,358	68,593	30,235	219,709	342,965	123,256	823,117	603,408	26.69%	
<b>College for Bishops grant</b>	-	667	667	173	3,333	3,160	8,000	7,827	2.17%	
<b>Teach, baptize, and nurture new believer</b>	<u>-</u>	<u>6,586</u>	<u>6,586</u>	<u>19,667</u>	<u>32,930</u>	<u>13,264</u>	<u>79,033</u>	<u>59,366</u>	<u>24.88%</u>	
	<u>38,358</u>	<u>88,346</u>	<u>49,987</u>	<u>240,664</u>	<u>441,729</u>	<u>201,065</u>	<u>1,060,150</u>	<u>819,486</u>	<u>22.70%</u>	
<b>Mark 3: Respond to human need in loving service</b>										
<b>Making Missionary Service Available for Episcopal Service Corps</b>	-	24,167	24,167	-	120,833	120,833	290,000	290,000	0.00%	New program in development
<b>Building Capacity for Serving the Haitia</b>	-	8,333	8,333	-	41,667	41,667	100,000	100,000	0.00%	
<b>EMM Non-Gov &amp; Refugee Loans</b>	-	5,556	5,556	-	27,778	27,778	66,667	66,667	0.00%	New program in development
<b>Mission Personnel</b>	37,043	43,437	6,393	121,088	217,184	96,096	521,242	400,154	23.23%	
<b>Federal Ministries</b>	162,153	99,816	(62,336)	536,161	499,080	(37,080)	1,197,793	661,632	44.76%	
<b>Respond to human need in loving service</b>	<u>38,230</u>	<u>45,279</u>	<u>7,049</u>	<u>175,658</u>	<u>226,395</u>	<u>50,737</u>	<u>543,348</u>	<u>367,690</u>	<u>32.33%</u>	
	<u>237,426</u>	<u>226,588</u>	<u>(10,839)</u>	<u>832,907</u>	<u>1,132,938</u>	<u>300,031</u>	<u>2,719,050</u>	<u>1,886,143</u>	<u>30.63%</u>	

**Domestic and Foreign Missionary Society**  
**Budgetary Income Statement**  
**Budgetary Summary**  
**Year-to-Date May 2013**

Description	Month			Year-to-Date			Annual Budget / YTD Actual			Explanation of Significant Variances
	Actual	Budget	Fav/(Unfav) Variance	Actual	Budget	Variance	Annual Budget	YTD(Shortfall) /Overage	YTD vs. Annual Budget	
The budget is adopted for 12 months. YTD comparison is a simple 1/2th calculation. Revenue and expenses other than staff compensation do not typically occur in 1/12th increments.										
<b>Engage Episc in Dom Pov Eradication</b>	-	20,333	20,333	2,490	101,667	99,177	244,000	241,510	1.02%	
<b>Advocacy and Social Justice</b>	33,770	74,717	40,947	162,917	373,586	210,669	896,607	733,690	18.17%	Unfilled staff positions
<b>Anti-racism Advocacy</b>	-	2,136	2,136	-	10,678	10,678	25,626	25,626	0.00%	
<b>Seek to change unjust structures</b>	33,770	97,186	63,416	165,407	485,930	320,523	1,166,233	1,000,826	14.18%	
<b>Mark 5: Strive to safeguard the integrity of creat</b>										
<b>Networks</b>	-	1,667	1,667	-	8,333	8,333	20,000	20,000	0.00%	
<b>Engagement</b>	-	5,833	5,833	-	29,167	29,167	70,000	70,000	0.00%	
<b>Advocacy</b>	-	833	833	-	4,167	4,167	10,000	10,000	0.00%	
<b>Safeguard the integrity of creation</b>	-	8,333	8,333	-	41,667	41,667	100,000	100,000	0.00%	
<b>Support through Local Efforts in The Episcopal Ch</b>										
<b>Congregational and Pastoral Development</b>	81,909	107,671	25,762	457,891	538,353	80,461	1,292,046	834,155	35.44%	
<b>TEC Grants and Appropriations</b>	217,823	280,424	62,601	1,526,007	1,402,120	(123,887)	3,365,088	1,839,081	45.35%	
<b>Ethnic Ministries</b>	143,018	167,139	24,121	661,908	835,695	173,786	2,005,667	1,343,759	33.00%	
<b>Environmental Ministries</b>	2,978	-	(2,978)	5,095	-	(5,095)	-	(5,095)	0.00%	
<b>Jubilee</b>	1,962	-	(1,962)	2,426	-	(2,426)	-	(2,426)	0.00%	
<b>Development Office</b>	39,620	105,803	66,183	164,834	529,013	364,179	1,269,632	1,104,798	12.98%	
<b>Supporting the Five Marks of Mission thr</b>	487,310	661,036	173,727	2,818,161	3,305,180	487,020	7,932,433	5,114,272	35.53%	
<b>Support through Angli. Ecum. &amp; Interfaith Relatio</b>										
<b>Anglican Communion</b>	38,208	77,039	38,831	188,861	385,195	196,334	924,469	735,608	20.43%	
<b>Grants within the Anglican Communion</b>	13,308	9,083	(4,224)	78,246	45,417	(32,829)	109,000	30,754	71.79%	
<b>Covenants within the Anglican Communion</b>	59,081	67,339	8,257	329,864	336,693	6,829	808,063	478,199	40.82%	
<b>Ecumenical, Interfaith &amp; Global Relation</b>	30,118	38,524	8,406	127,930	192,621	64,690	462,290	334,360	27.67%	
<b>Ecumenical Appropriations</b>	-	8,678	8,678	32,157	43,390	11,233	104,136	71,979	30.88%	
<b>Grants, Covenants, &amp; Appropriations</b>	-	21,617	21,617	(6,834)	108,085	114,918	259,403	266,237	(2.63%)	An unused grant was returned
<b>International Justice and Peace Making</b>	27,023	1,389	(25,634)	128,208	6,945	(121,263)	16,667	(111,541)	769.23%	Actual staff costs are included in the line International Justice & Peacemaking
<b>United Thank Offering</b>	5,805	17,705	11,900	24,866	88,527	63,661	212,465	187,599	11.70%	Unfilled staff position
<b>Supporting the Five Marks of Mission thr</b>	173,543	241,374	67,831	903,298	1,206,872	303,574	2,896,494	1,993,195	31.19%	
<b>Total Mission Expenses</b>	1,349,795	1,734,885	385,090	6,808,946	8,674,424	1,865,479	20,818,619	14,009,673	32.71%	
<b>Governance</b>										
<b>Executive Council</b>	16,755	30,033	13,278	116,997	150,167	33,170	360,400	243,403	32.46%	
<b>House of Deputies</b>	19,365	20,816	1,452	105,825	104,082	(1,744)	249,796	143,971	42.36%	
<b>Office of the General Convention</b>	82,726	112,640	29,914	359,749	563,198	203,449	1,351,675	991,926	26.62%	Contracts arranged by the previous Exec Officer with technology consultants were front-loaded into 2013. GCO technology priorities have been reviewed; costs will likely be reassigned into 2014 and 2015.
<b>Archives</b>	63,984	73,594	9,610	268,532	367,970	99,439	883,129	614,597	30.41%	
<b>GBEC</b>	11,011	12,830	1,819	60,927	64,150	3,223	153,961	93,034	39.57%	
<b>Support for Provincial Coordination</b>	-	7,917	7,917	30,000	39,583	9,583	95,000	65,000	31.58%	
<b>General Convention</b>	14,599	22,079	7,480	100,067	110,393	10,325	264,942	164,875	37.77%	
<b>Presiding Bishop's Office</b>	22,816	27,055	4,239	117,897	135,274	17,377	324,657	206,760	36.31%	
<b>Governance</b>	231,255	306,963	75,708	1,159,995	1,534,817	374,822	3,683,560	2,523,565	31.49%	

**Domestic and Foreign Missionary Society  
Budgetary Income Statement  
Budgetary Summary  
Year-to-Date May 2013**

Description	Month			Year-to-Date			Annual Budget / YTD Actual			Explanation of Significant Variances
	Actual	Budget	Fav/(Unfav) Variance	Actual	Budget	Variance	Annual Budget	YTD(Shortfall) /Overage	YTD vs. Annual Budget	
<b>The budget is adopted for 12 months. YTD comparison is a simple 1/2th calculation. Revenue and expenses other than staff compensation do not typically occur in 1/12th increments.</b>										
<b>Administrative</b>										
Chief Operating Officer	39,459	45,912	6,453	205,004	229,561	24,557	550,946	345,942	37.21%	
Facilities Management	168,531	181,509	12,978	796,358	907,547	111,189	2,178,113	1,381,755	36.56%	
Human Resources	96,369	98,826	2,457	525,201	494,128	(31,073)	1,185,906	660,705	44.29%	
Legal	335,217	82,207	(253,011)	655,517	411,034	(244,483)	986,482	330,965	66.45%	
Information Technology	123,192	83,585	(39,607)	434,227	417,927	(16,301)	1,003,024	568,797	43.29%	
Debt Financing & Repayment	100,377	219,444	119,068	1,081,877	1,097,222	15,345	2,633,333	1,551,456	41.08%	
Finance	291,319	426,312	134,993	1,935,791	2,131,560	195,769	5,115,744	3,179,953	37.84%	
Administration	1,054,088	918,351	(135,736)	4,552,098	4,591,756	39,658	11,020,215	6,468,117	41.31%	
<b>Total Expense</b>	<b>2,635,137</b>	<b>2,960,199</b>	<b>325,062</b>	<b>12,521,039</b>	<b>14,800,997</b>	<b>2,279,959</b>	<b>35,522,394</b>	<b>23,001,355</b>	<b>35.25%</b>	
<b>Budgetary Surplus/(Deficit)</b>	<b>223,382</b>	<b>144,751</b>	<b>78,631</b>	<b>2,365,317</b>	<b>723,755</b>	<b>1,641,563</b>	<b>1,737,011</b>	<b>628,306</b>	<b>136.17%</b>	
<b>Episcopal Migration Ministries</b>										
Total General Income	954,079	1,356,256	(402,177)	4,816,393	6,781,278	(1,964,884)	16,275,066	(11,458,673)	29.59%	
Total Expense	941,781	1,356,256	414,475	4,822,913	6,781,278	1,958,365	16,275,066	11,452,153	29.63%	
Episcopal Migration Ministries - Gov't	12,298	-	12,298	(6,520)	-	(6,520)	-	(6,520)	0.00%	
<b>Combined Net Activities</b>	<b>235,680</b>	<b>144,751</b>	<b>90,929</b>	<b>2,358,798</b>	<b>723,755</b>	<b>1,635,043</b>	<b>1,737,011</b>	<b>621,787</b>	<b>135.80%</b>	